

Corporate Presentation

May 2025



cenovus
ENERGY



Cenovus at a glance

Market Summary

Ticker symbol	TSX, NYSE CVE
Shares outstanding	1,814 million
Market capitalization	\$30 billion

Operating Statistics

2025 production	~825 MBOE/d
Upgrading and refining operable capacity	720 Mbbls/d
2024 proved & probable reserves	8.5 BBOE

Financial Summary

Trailing twelve months Adjusted Funds Flow (AFF)	\$8.1 billion
Mar 31, 2025 Net Debt	\$5.1 billion
Mar 31, 2025 Long-Term Debt, including current portion	\$7.5 billion
Trailing twelve months total cash returns to shareholders	\$3.4 billion
Net Debt/Trailing twelve months AFF	0.6x
Annual dividend per share (yield)	\$0.80/share (4.9%)

Note: See Advisory. Market capitalization as at May 7th, 2025. Values are approximate. Expected production based on mid-point of corporate guidance. Proved plus probable reserves evaluated by independent qualified evaluators effective date of December 31, 2024. Cash returns to shareholders includes base dividends, preferred share dividends, variable dividends, preferred share redemptions and common share repurchases.

First quarter 2025 results

First Quarter Results

Upstream Production	819 MBOE/d
Downstream Throughput	665 Mbbls/d
Cash From Operating Activities	\$1,315 million
Adjusted Funds Flow ¹	\$2,212 million
Free Funds Flow ¹	\$983 million
Capital Investments	\$1,229 million
Net Debt	\$5,079 million
Long-Term Debt, including current portion	\$7,524 million

First Quarter Highlights

- Upstream production of 819 MBOE/d, maintaining near-record performance.
- Continued momentum in Downstream performance, including record utilization of 104% in Canadian Refining, with 90% utilization and adjusted market capture of 62% in U.S. Refining.
- Meaningful progress on growth projects:
 - Began steaming first two well pads at Narrows Lake; first oil expected early in the third quarter.
 - Advanced preparations for the transport of the concrete gravity structure and topsides to the West White Rose field location, where they will be mated this summer.

Cenovus's value proposition

Low cost, long-life resource base

8.5 billion barrels of reserves

29-year reserve life index.

Low operating & sustaining capital costs

Combined oil sands operating and sustaining capital costs <\$21/bbl.

Conservative capital structure

Robust balance sheet

Manage towards \$4.0B net debt; represents <1x cash flow at US\$45 WTI.

Resilient at bottom of the cycle

Sustaining capital & base dividend funded at US\$45 WTI.

Disciplined investment

All discretionary investments generate **economic returns at US\$45 WTI.**

Highly efficient capital driving growth to **~950,000 BOE/d by 2028.**

Increasing shareholder returns

Growing base dividend capacity to ~\$2.0B¹

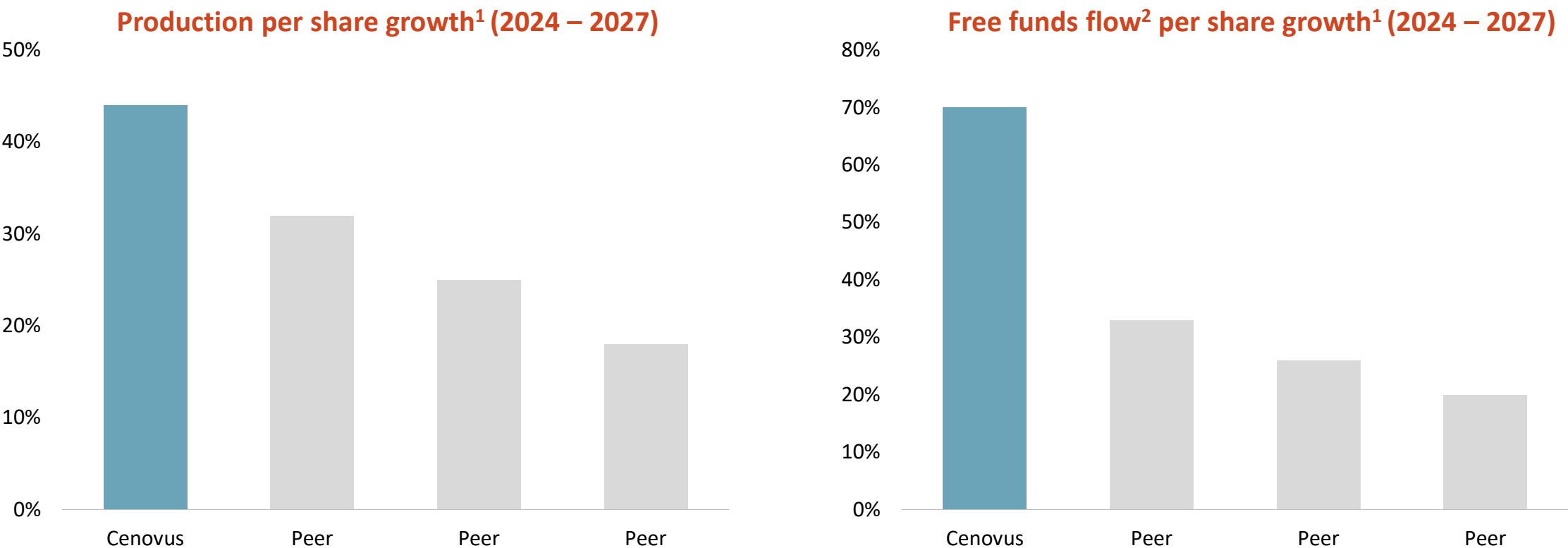
Double-digit annual base dividend growth.

Returning excess cash to shareholders

Targeting ~100% return of Excess Free Funds Flow².

Differentiated growth proposition

Peer-leading production and free funds flow growth to drive increased returns



Note: See Advisory. 1) Peters & Co. estimates as at December 12, 2024. Assumes a flat commodity price deck from 2024 through 2027 and unchanged share price. 2024 base year numbers adjusted for acquisitions and normalized for other major operational impacts. Peers include CNQ, IMO and SU. 2) Non-GAAP financial measure. See Advisory.

2025 budget overview

Maintaining capital discipline while growing our base business

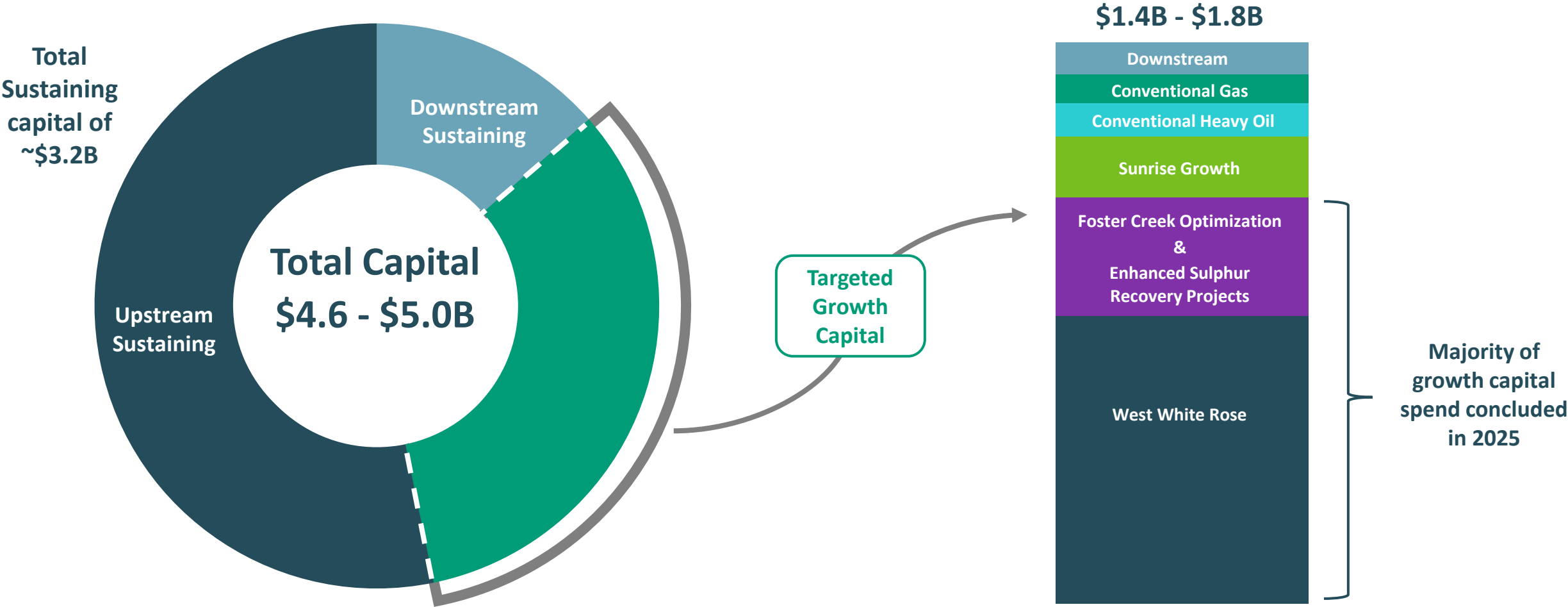
- Completing final year of a three-year growth investment cycle in 2025.
- Capital budget of \$4.6 – \$5.0 billion with \$1.4 – \$1.8 billion allocated to growth.
- 3% year-over-year growth in Upstream production at midpoint of guidance.
- 3% year-over-year growth in Downstream throughput.
- Maintaining low upstream operating cost structure.
- 15% and 5% year-over-year reduction in Canadian and U.S. Refining operating costs per barrel respectively, excluding turnaround expenses.

2025 guidance ranges

	Capital investments (\$ millions)	Production/ throughput (MBOE/d or Mbbls/d)	Operating costs ¹ (\$/bbl or \$/BOE)	Turnaround expenses (\$ millions)
Oil Sands	2,700 – 2,800	615 – 635	10.75 – 12.75	
Conventional	350 – 400	125 – 135	11.00 – 12.00	
Atlantic		10 – 15	50.00 – 60.00	
Asia Pacific		55 – 60	10.00 – 11.00	
Offshore	900 – 1,000	65 – 75		
Total Upstream	3,950 – 4,200	805 – 845		
Canadian Refining		100 – 105	12.00 – 14.00	-
U.S. Refining		550 – 580	10.00 – 12.00	440 – 520
Total Downstream	650 – 750	650 – 685		
Corporate	0 – 50			
Total	4,600 – 5,000			

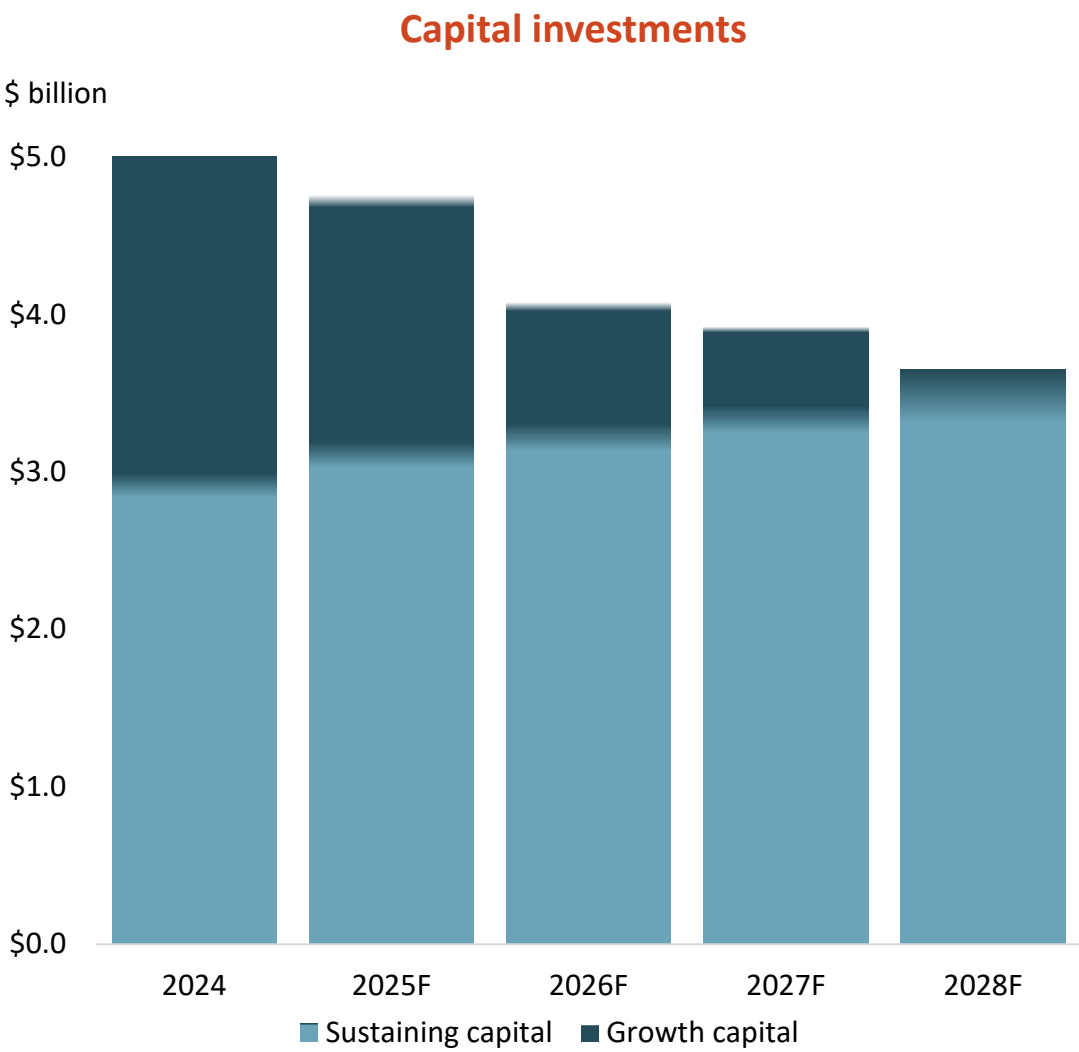
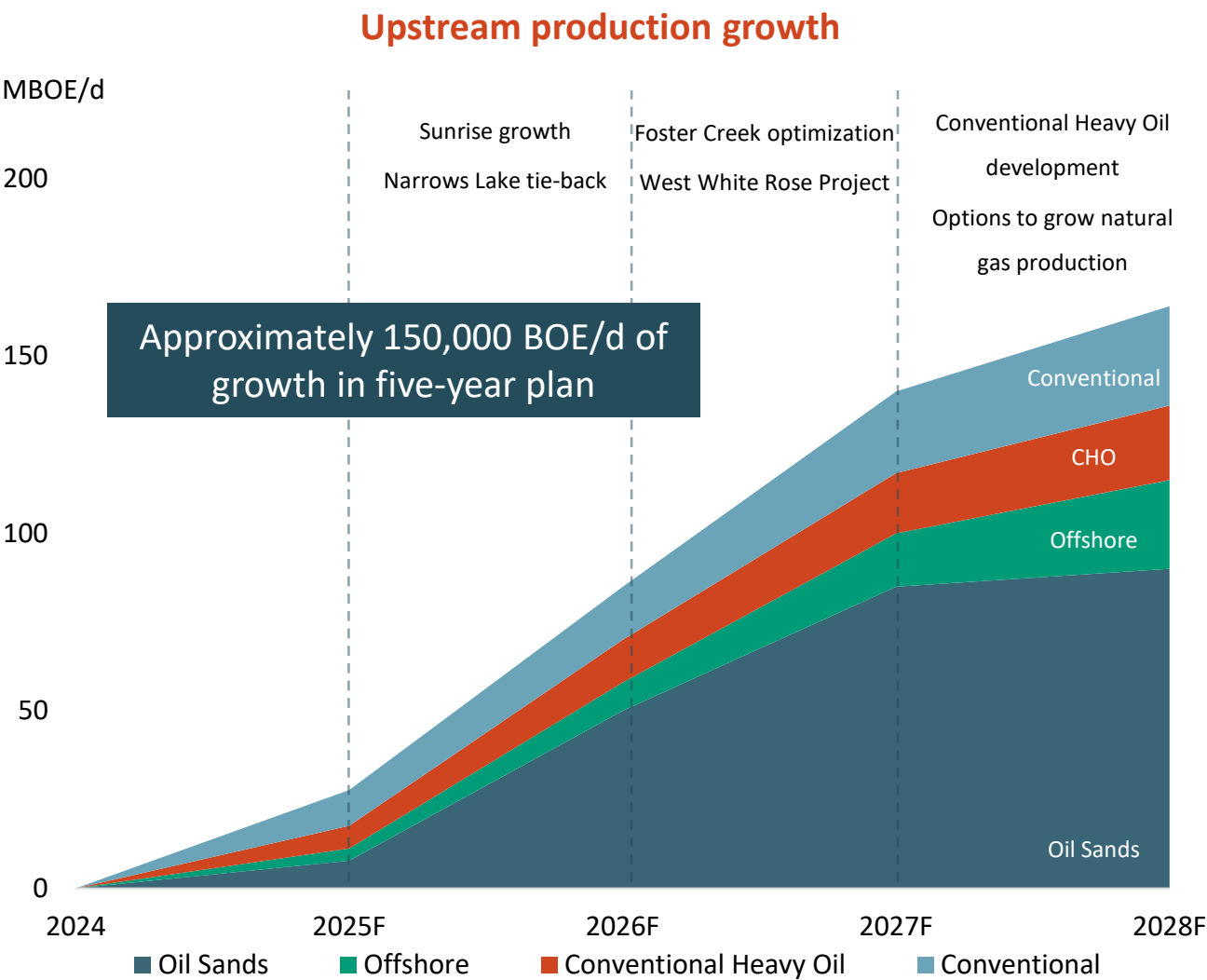
2025 capital investment

Disciplined capital investment with targeted investment in high return growth projects



Disciplined organic growth

High-return investments grow our base business



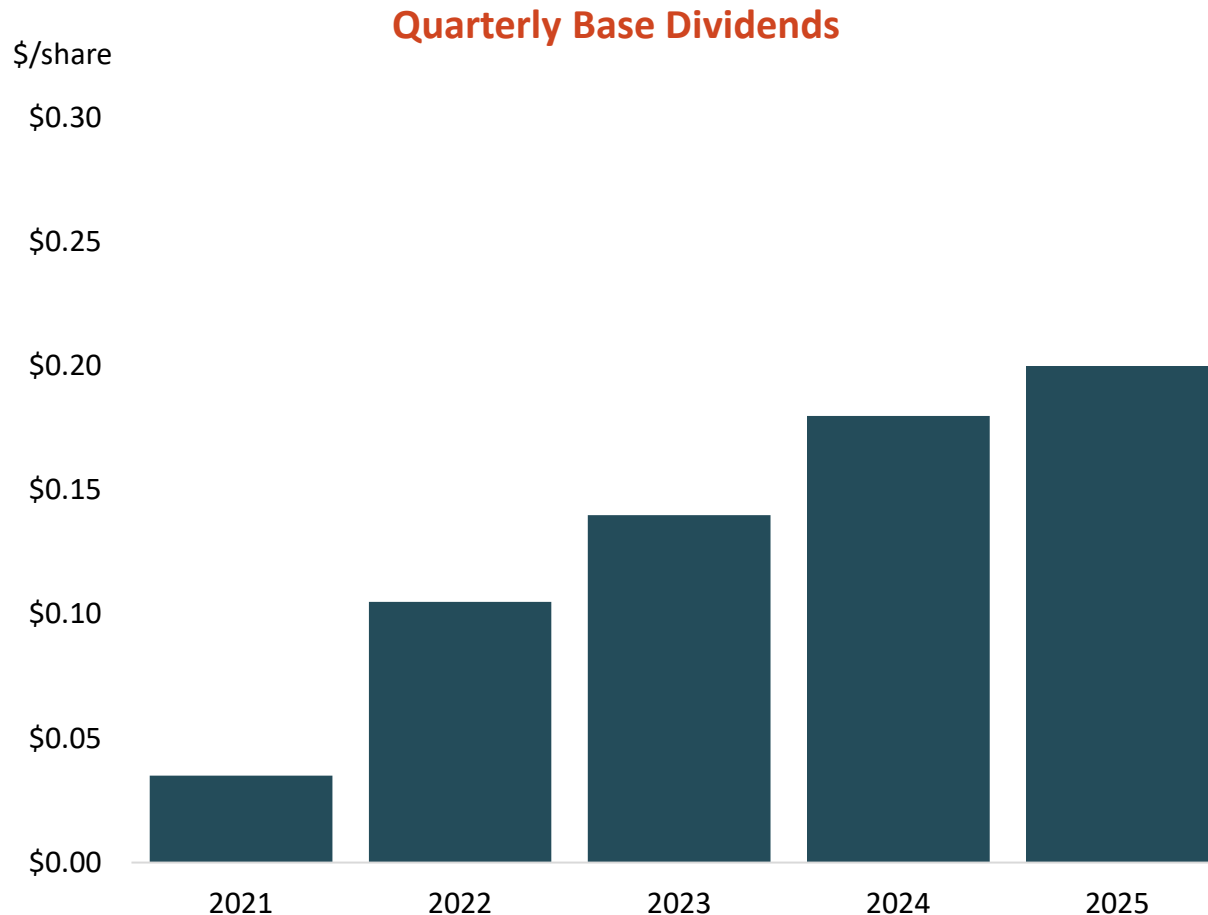
Cenovus's key growth projects

Capital efficient projects to generate significant growth in free funds flow¹

Narrows Lake Tie Back	Foster Creek Optimization	Sunrise Optimization	West White Rose Project	Conventional Heavy Oil	Conventional Gas
20,000 – 30,000 bbls/d	>30,000 bbls/d	15,000 – 20,000 bbls/d	~45,000 BOE/d	>20,000 bbls/d	20,000 – 30,000 BOE/d
2026 peak production	2027 peak production	2027 peak production	2028 peak production	2028+ peak production	2028+ peak production
Started steaming First oil early Q3	75% Complete First oil 2026	Four new pads on stream	90% Complete First oil Q2 2026	In progress	In progress
High quality, low SOR resource	Expansion and debottleneck driving higher production capacity	Adding pads to fully utilize installed plant capacity	High-netback Brent based pricing with low incremental operating costs	Large, under exploited resource with meaningful long-term growth potential	Short cycle, opportunistic growth potential

Disciplined and Sustainable Base Dividend Growth

Five consecutive years of double-digit base dividend per share growth



- Consistent track record of base dividend growth.
- Announced 11% increase in annual base dividend to \$0.80 per share starting in Q2 2025.
- Base dividend and sustaining capital program are fully funded over the long term at US\$45 WTI.

Capital allocation priorities

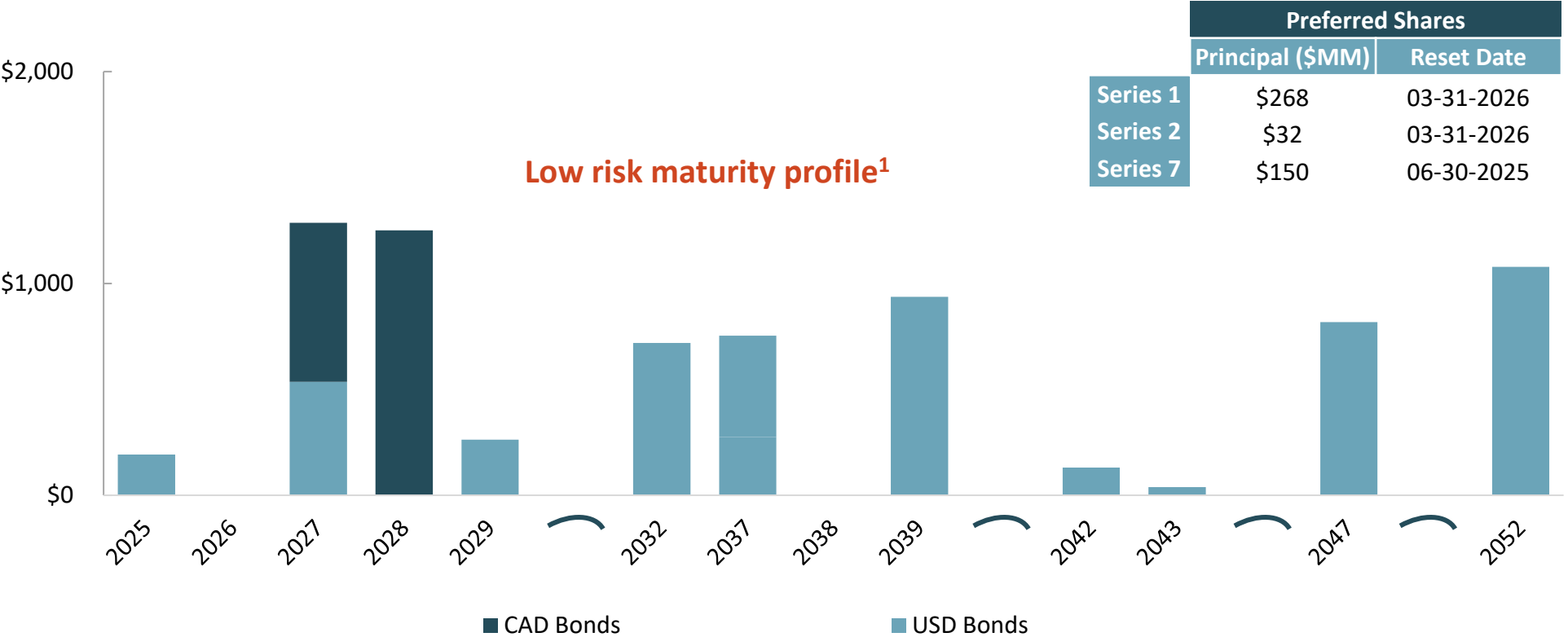
Committed to balance sheet strength and shareholder returns

- Manage towards ~\$4 billion of net debt.
- Fully fund sustaining capital and base dividend at \$45 WTI.
- Deliver disciplined growth through highly efficient capital projects that meet hurdles at \$45 WTI.
- Commitment to deliver ~100% excess free funds flow¹ (EFFF) to shareholders.

Committed capital	Safe and reliable operations		
	Sustaining capital	Base & preferred dividends	
	Asset retirement obligations	Capital leases	
Discretionary capital	Growth capital	Shareholder returns	Share buybacks
	Acquisitions & divestitures		Variable dividends
Maintain \$4.0B of net debt			
EFFF = AFF - committed capital - growth capital +/- A&D			

Resilient balance sheet enables financial flexibility

Minimal maturities until 2027



	Preferred Shares	
	Principal (\$MM)	Reset Date
Series 1	\$268	03-31-2026
Series 2	\$32	03-31-2026
Series 7	\$150	06-30-2025

Investment grade
mid-BBB
credit ratings

Average debt tenor
11.4 years

Average debt coupon of
4.47%

Current credit ratings & outlooks			
S&P	Moody's	DBRS	Fitch
BBB Stable	Baa1 Stable	BBB (High) Stable	BBB Stable

Unused committed credit
facility of
\$5.5 billion

Business overview



Committed to a strong safety culture

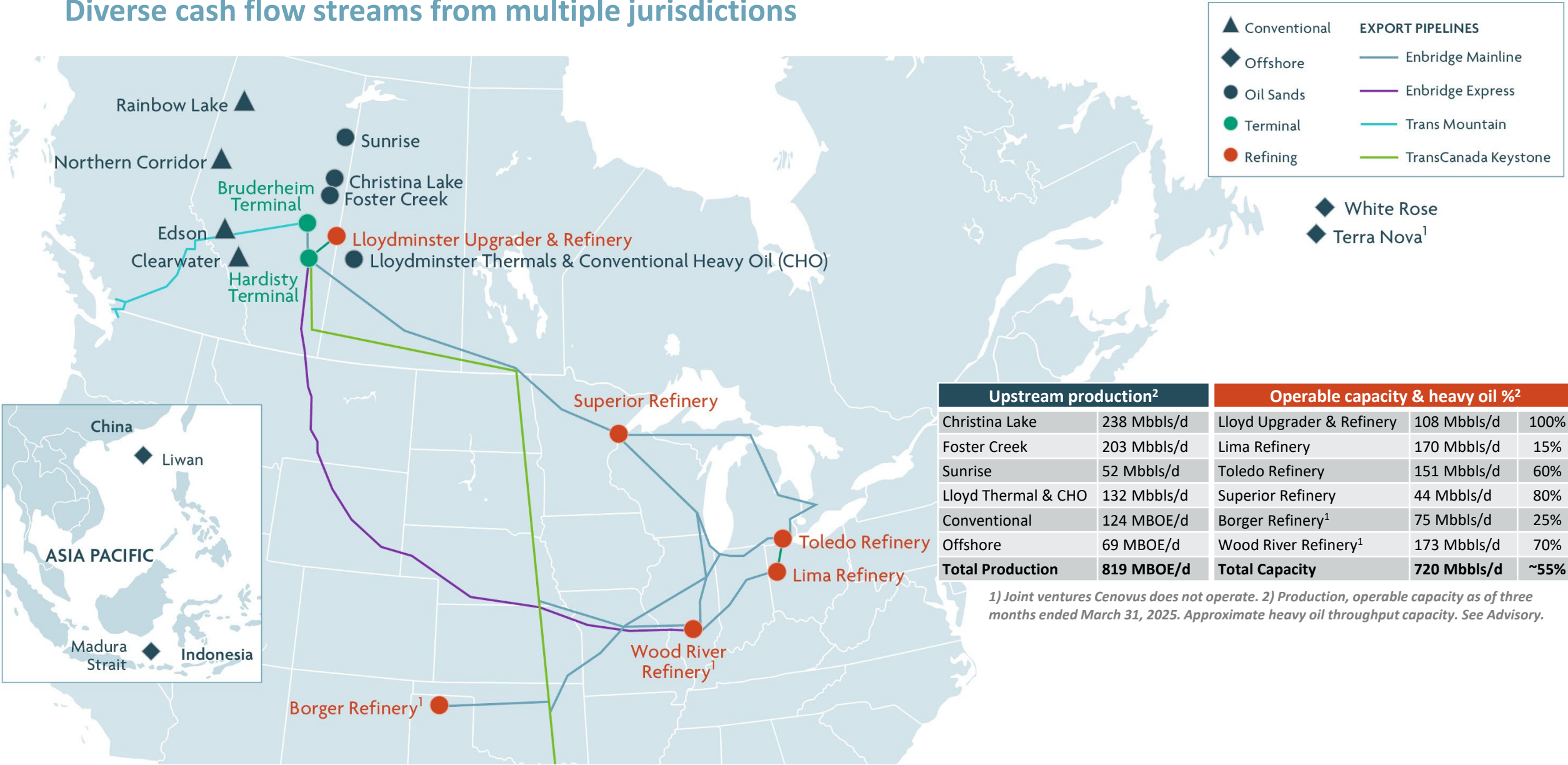
Prioritizing safety and asset integrity

- Safety behaviours drive continuous improvement and field level empowerment.
- Safety metrics included on corporate scorecard.
- Compliance to our operations integrity management system protects the safety of our people and integrity of our assets.
- Our values and eight safety commitments set out the attitudes expected of everyone who works at Cenovus.



Portfolio overview

Diverse cash flow streams from multiple jurisdictions



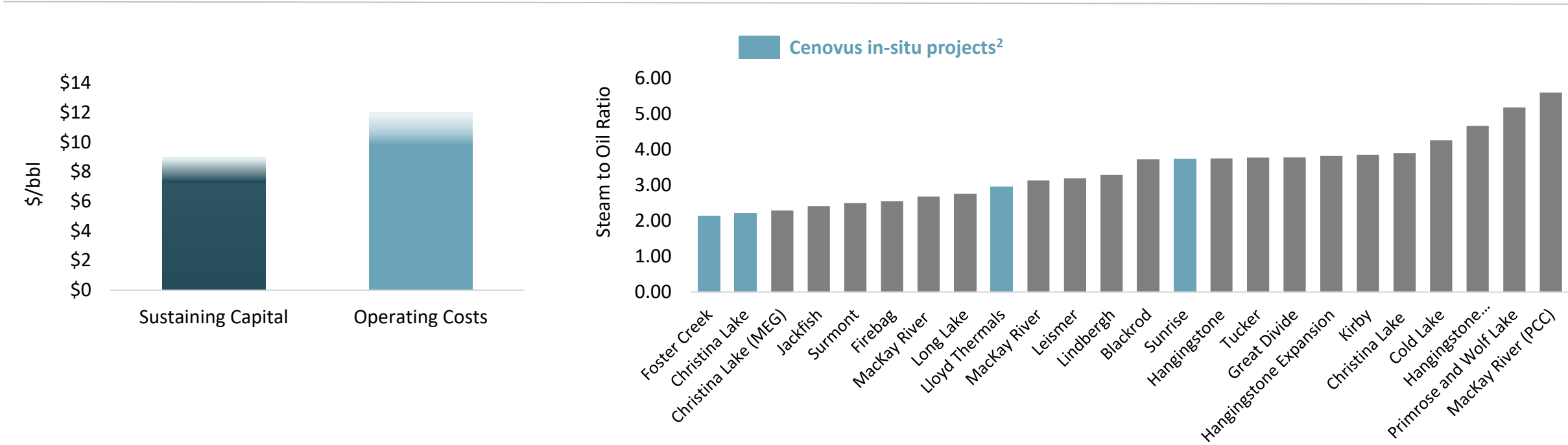
Cenovus has the best oil sands assets in the industry

Industry-leading projects that outperform

Sustaining capital of
\$7 - \$9
per barrel

Competitive operating costs¹ of
\$10 - \$12
per barrel

Cenovus has the
lowest SOR
in industry



Oil Sands

Best-in-class assets with low-cost structure and long-life reserves



Christina Lake

Nameplate capacity
260 Mbbls/d

Production
238 Mbbls/d

Operating Costs
\$9/bbl

Steam to Oil Ratio
~2.2

Cogeneration Capacity
~100MW



Foster Creek

Nameplate capacity
180 Mbbls/d

Production
203 Mbbls/d

Operating Costs
\$10/bbl

Steam to Oil Ratio
~2.1

Cogeneration Capacity
~100MW



Lloydminster Thermals

Nameplate capacity
107 Mbbls/d

Production
110 Mbbls/d

High quality, lower
viscosity thermal
production vs. typical
oil sands projects



Sunrise

Nameplate capacity
60 Mbbls/d

Production
52 Mbbls/d

Operating Costs
\$18/bbl

Implementing Cenovus
operating strategies to
improve performance



Lloydminster Conventional Heavy Oil

Production
22 Mbbls/d

Piloting CO2 EOR
Technology

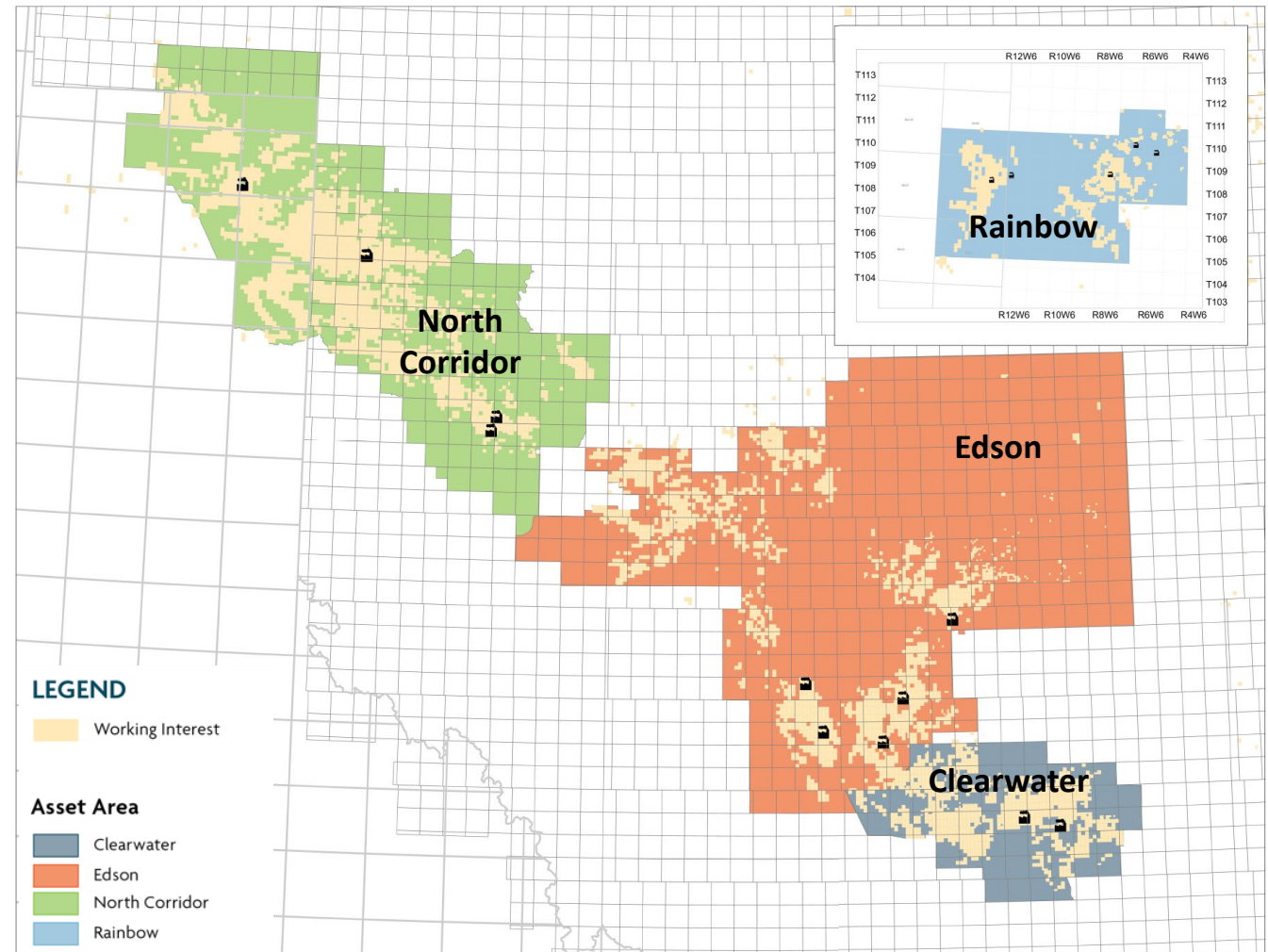
Horizontal multi-lateral
well development

Disciplined approach to Conventional development

Strategic long-term portfolio with optionality to grow

- Short-cycle opportunities that provide ability to adjust to market conditions.
- Diversifying our funds flow and utilizing extensive pipeline network to market product ex-Alberta.
- Constructive long-term view of the North American gas market.
- Modestly increasing investment to optimize owned infrastructure and reduce unit operating costs.

Conventional land base and districts



Offshore strategic value

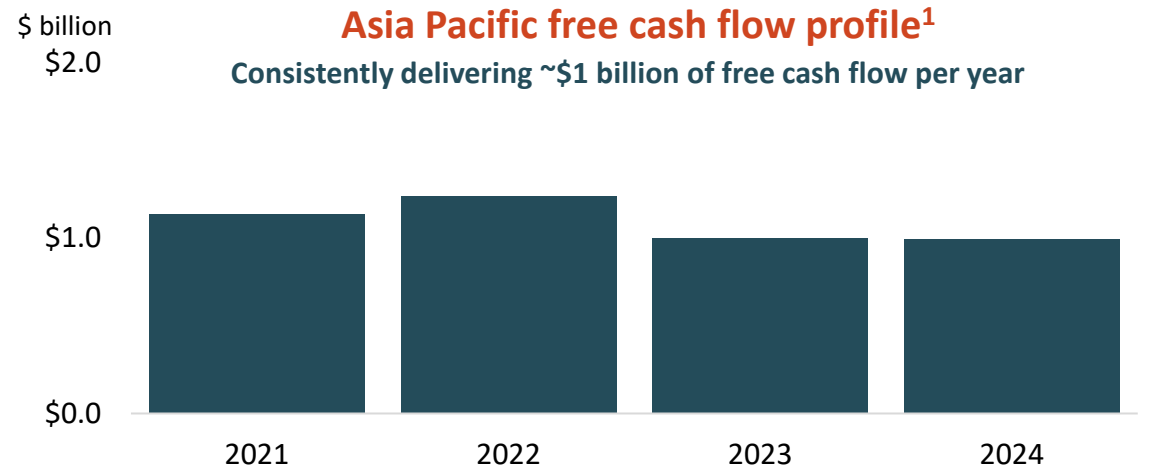
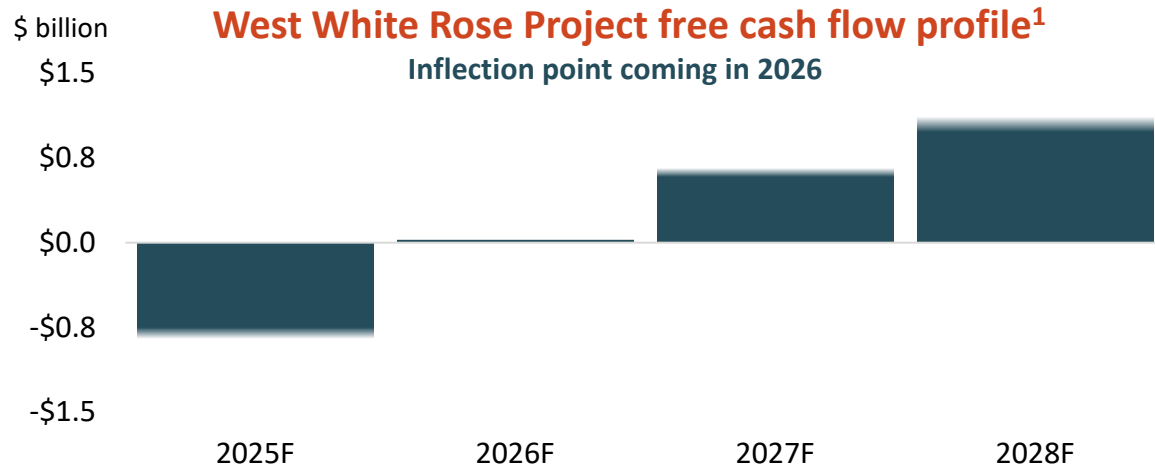
Stable, diversified free cash flow generation

Atlantic

- Atlantic portfolio sustains exposure to Brent pricing well into the 2030s.
- Generates substantial free cash flow over the five-year plan.
- Robust go-forward returns at bottom of the cycle pricing with West White Rose Project completion.

Asia Pacific

- Strong free cash flow generation, with limited capital requirements.
- Geographically diverse business tied to high-value, mostly fixed-price contracts.
- Exploring portfolio upside opportunities and contract extensions.



Canadian refining

Upgrader and refinery strategically located in Lloydminster



Lloydminster Upgrader

Heavy Oil Throughput Capacity ¹
78.5 Mbbls/d

Produces high quality, low sulphur synthetic crude oil and diesel fuel, and recovers diluent from the feedstock

Condensate is cycled back to the nearby thermal operations



Lloydminster Refinery

Heavy Oil Throughput Capacity ¹
29.5 Mbbls/d

Produces more than 30 different types and grades of road asphalt from heavy oil

10 asphalt terminals in Canada and U.S. to serve retail customer base



Commercial fuels business

Commercial fuels business includes approximately 155 cardlock, bulk plant and travel centre locations

U.S. refining

Integration with our oil sands business provides balanced differential exposure



Lima, Ohio

Throughput capacity¹
170 Mbbls/d

Heavy Oil Capacity
25 Mbbls/d

Access to Canadian heavy, West Texas and North Dakota Supply



Toledo, Ohio

Throughput capacity¹
150.8 Mbbls/d

Heavy Oil Capacity
90 Mbbls/d

Directly connected to Canadian heavy crude and configured to process high-TAN grades



Superior, Wisconsin

Throughput capacity¹
44 Mbbls/d

Heavy Oil Capacity
34 Mbbls/d

Directly connected to Canadian heavy crude, producing high quality asphalt



Borger, Texas

Net throughput capacity¹
75 Mbbls/d

Net heavy Oil Capacity
18 Mbbls/d

Access to Canadian heavy, West Texas Sour and Permian supply



Wood River, Illinois

Net throughput capacity¹
173 Mbbls/d

Net heavy Oil Capacity
120 Mbbls/d

Accesses multiple pipelines – Keystone, Express-Platte, Mustang, Ozark

Can process and is connected to Canadian heavy crudes

Canadian and U.S. refining

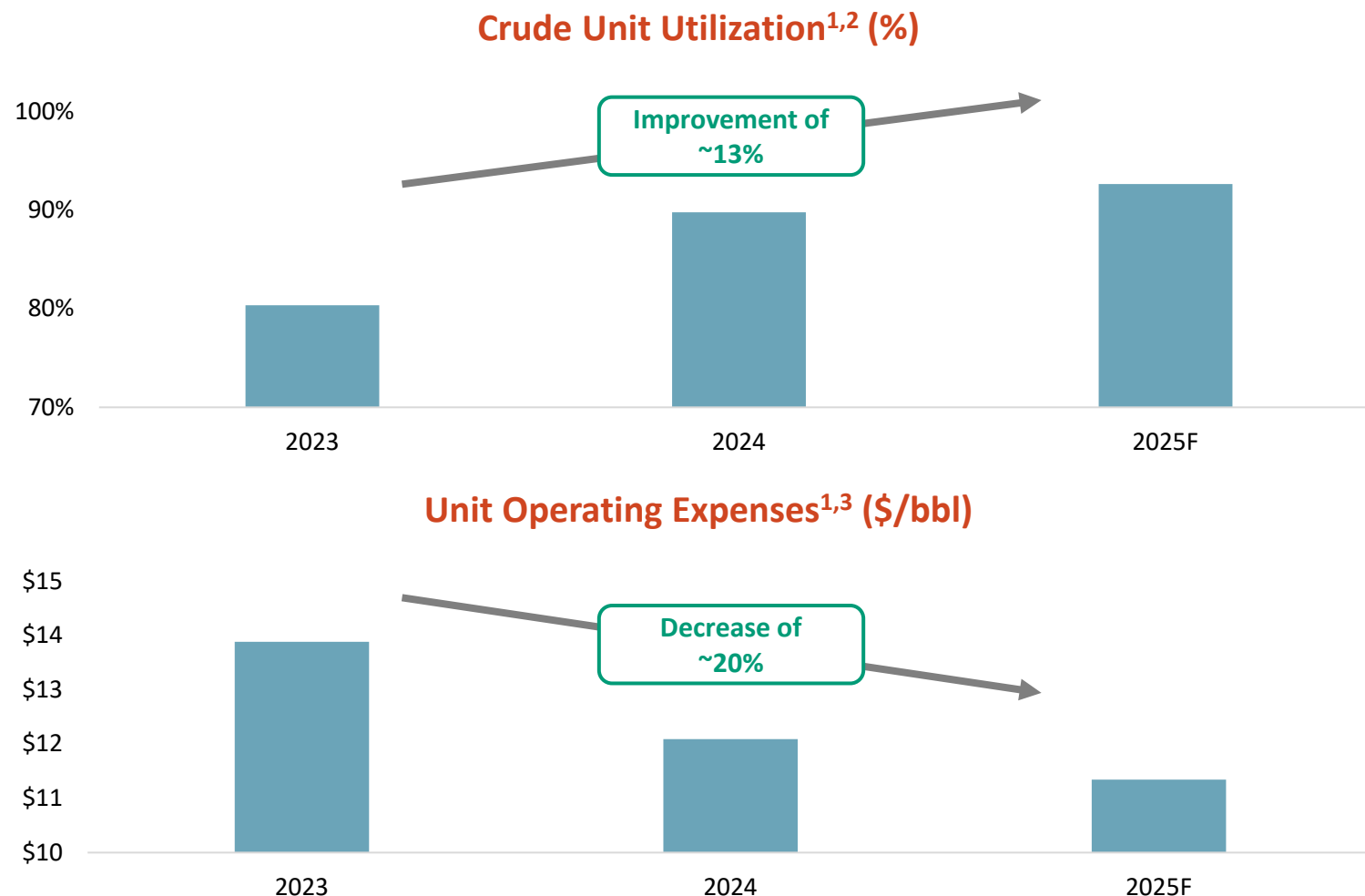
Integration with our oil sands business provides balanced differential exposure

Increasing crude utilization

- All refinery units operational.
- Operations excellence organizations established across the network.
- Targeted focus on units with largest reliability impacts.
- Enhanced preventative maintenance programs.
- Capturing synergies between operated fleet.

Driving down operating expenses

- Remaining restart costs at Toledo and Superior completed through 2024.
- Focused cost oversight and application of best practices across sites.
- Higher reliability driving lower cost.



Note: See Advisory. 1) Crude unit utilization reflects total Downstream business. 2025F reflects mid-points of 2025 guidance. 2) Crude unit utilization as a percentage of operable capacity. 3) Unit operating expenses calculated by dividing operating costs excluding turnarounds expenses by total processed inputs.



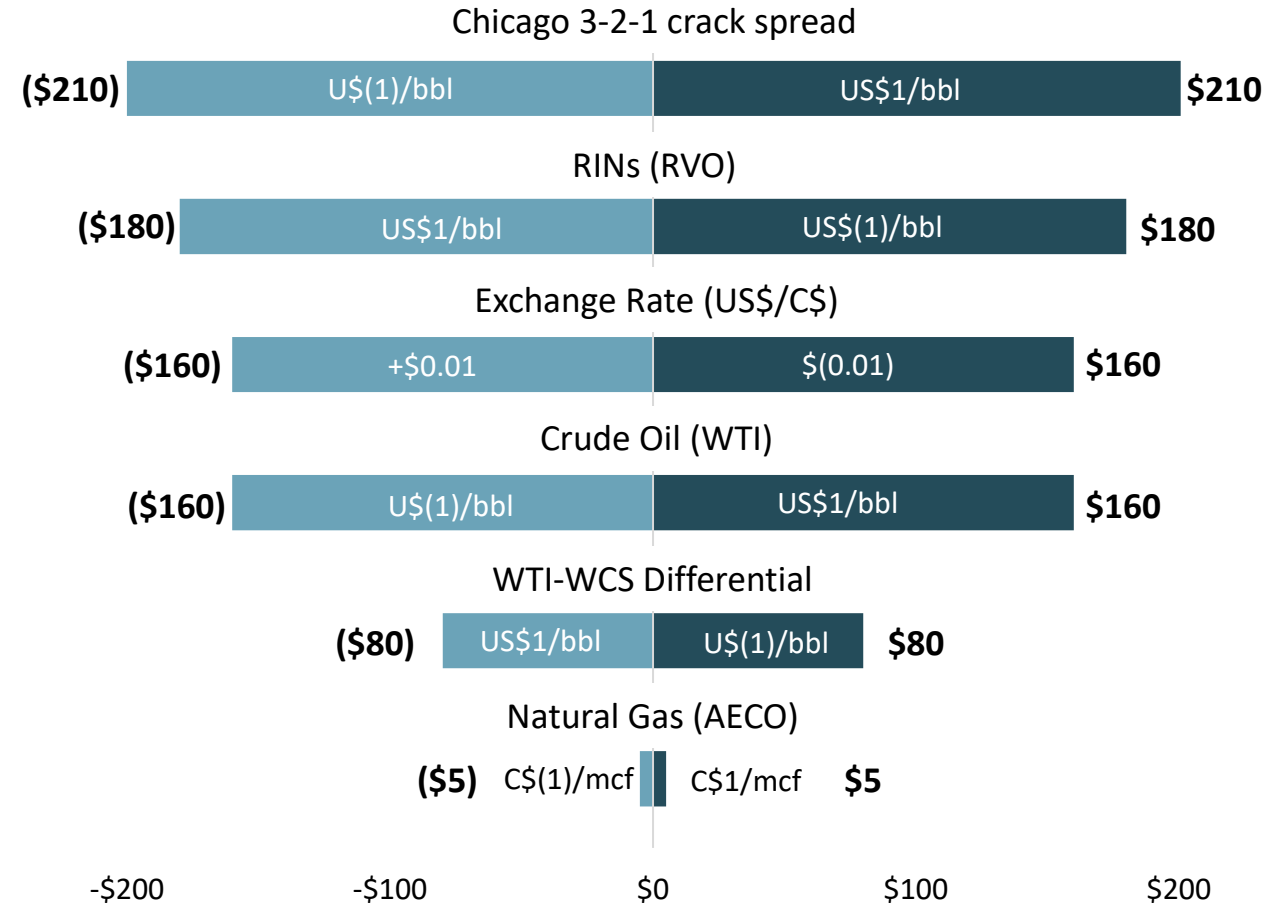
Appendix

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2025 pricing & sensitivities

2025 Budget Guidance Price Assumptions		
Oil & Gas		
Brent	US\$/bbl	\$74.00
WTI	US\$/bbl	\$70.00
WCS	US\$/bbl	\$56.00
WTI-WCS Differential	US\$/bbl	\$14.00
AECO	C\$/Mcf	\$2.05
Refined Products		
Chicago 3-2-1 Crack Spread	US\$/bbl	\$18.50
RINs	US\$/bbl	\$4.50
Foreign Exchange		
US\$/C\$	-	0.72

2025 Adjusted Funds Flow¹ Sensitivities (C\$MM)



2025 planned maintenance

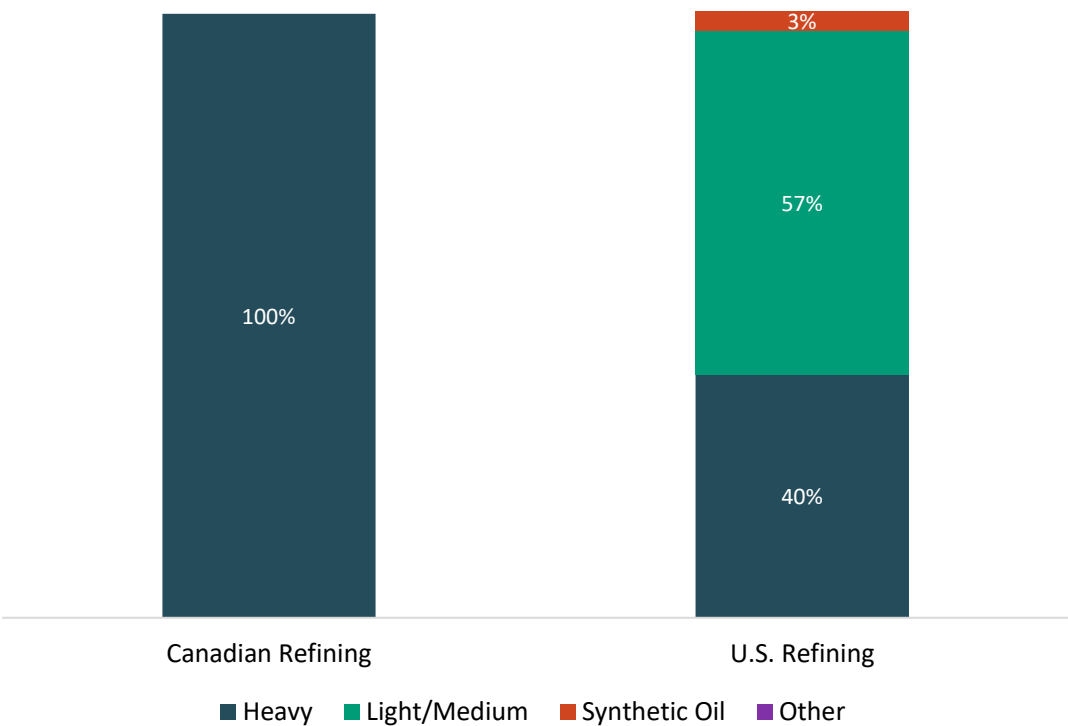
Production Impact					
		Q2	Q3	Q4	Annualized
Upstream					
Oil Sands	MBOE/d	30 - 40	5 - 7	-	10 - 12
Atlantic	MBOE/d	-	4 - 6	-	1 - 2
Conventional	MBOE/d	-	-	-	-
Downstream					
Canadian Refining	Mbbbls/d	-	-	-	-
US Refining	Mbbbls/d	35 - 45	2 - 4	6 - 10	13 - 17

Turnaround Expenses					
		Q2	Q3	Q4	Annualized
Downstream					
Canadian Refining	\$MM	-	-	-	-
US Refining	\$MM	240 - 295	80 - 95	40 - 50	440 - 520

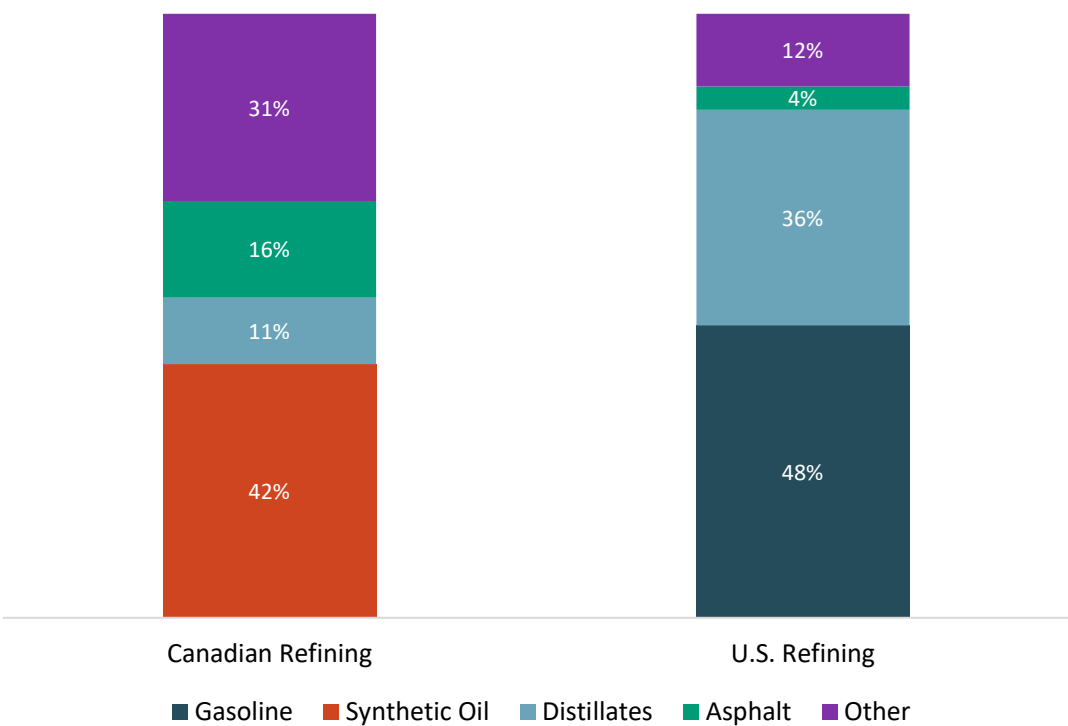
Snapshot of feedstocks & refined products

Refineries provide diversified feedstock and product slate

Refinery feedstock (% of crude throughput)



Refined products (% of production)



Commodity price assumptions

US\$/bbl unless otherwise stated

US\$45 WTI Scenario	2024F	2025F	2026F	2027F	2028F
Brent	\$47.00	\$47.00	\$47.00	\$47.00	\$47.00
WTI	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00
WTI-WCS differential	\$12.50	\$12.50	\$12.50	\$12.50	\$12.50
WCS	\$32.50	\$32.50	\$32.50	\$32.50	\$32.50
Chicago 3-2-1 crack spread	\$16.00	\$16.00	\$16.00	\$16.00	\$16.00
RINs	\$4.00	\$4.00	\$4.00	\$4.00	\$4.00
AECO (C\$/Mcf)	\$2.12	\$2.12	\$2.12	\$2.12	\$2.12
FX (US\$/C\$)	0.74	0.74	0.74	0.74	0.74

US\$60 WTI Scenario	2024F	2025F	2026F	2027F	2028F
Brent	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00
WTI	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00
WTI-WCS differential	\$14.00	\$14.00	\$14.00	\$14.00	\$14.00
WCS	\$46.00	\$46.00	\$46.00	\$46.00	\$46.00
Chicago 3-2-1 crack spread	\$18.50	\$18.50	\$18.50	\$18.50	\$18.50
RINs	\$4.00	\$4.00	\$4.00	\$4.00	\$4.00
AECO (C\$/Mcf)	\$2.40	\$2.40	\$2.40	\$2.40	\$2.40
FX (US\$/C\$)	0.78	0.78	0.78	0.78	0.78

US\$75 WTI Scenario	2024F	2025F	2026F	2027F	2028F
Brent	\$81.00	\$81.00	\$81.00	\$81.00	\$81.00
WTI	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00
WTI-WCS differential	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00
WCS	\$57.00	\$57.00	\$57.00	\$57.00	\$57.00
Chicago 3-2-1 crack spread	\$22.00	\$22.00	\$22.00	\$22.00	\$22.00
RINs	\$4.00	\$4.00	\$4.00	\$4.00	\$4.00
AECO (C\$/Mcf)	\$2.65	\$2.65	\$2.65	\$2.65	\$2.65
FX (US\$/C\$)	0.82	0.82	0.82	0.82	0.82

Advisory

Barrels of Oil Equivalent

Natural gas volumes have been converted to barrels of oil equivalent (BOE) on the basis of six Mcf to one barrel (bbl). BOE may be misleading, particularly if used in isolation. A conversion ratio of one bbl to six Mcf is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent value equivalency at the wellhead. Given that the value ratio based on the current price of crude oil compared with natural gas is significantly different from the energy equivalency conversion ratio of 6:1, utilizing a conversion on a 6:1 basis is not an accurate reflection of value.

Presentation Basis

Cenovus presents production volumes on a net to Cenovus before royalties basis, unless otherwise stated.

Reserves Life Index

Reserves life index is calculated based on reserves for the applicable reserves category divided by annual production.

Forward-looking Information

This presentation contains certain forward-looking statements and forward-looking information (collectively referred to as “forward looking information”) within the meaning of applicable securities legislation, about our current expectations, estimates and projections about the future, based on certain assumptions made by us in light of our experience and perception of historical trends. Although we believe that the expectations represented by such forward-looking information are reasonable, there can be no assurance that such expectations will prove to be correct.

Forward-looking information in this presentation is identified by words such as “committed”, “continue”, “drive”, “expect”, “F”, “focus”, “grow”, “maintain”, “opportunities”, “plan”, “priorities”, “progress”, “target”, “will” or similar expressions and includes suggestions of future outcomes, including, but not limited to, statements about: reserves life index; production; Net Debt; Adjusted Funds Flow; Free Funds Flow; operating and capital costs; base dividend growth and base dividend capacity; increasing shareholder returns; allocation of Excess Free Funds Flow to shareholder returns; capital investment; growing the base business; expectations for the completion, operation and production associated with growth projects: Narrows Lake, Foster Creek, Sunrise, West White Rose, conventional gas and conventional heavy oil; planned maintenance turnarounds; capital allocation priorities; expected outperformance of projects; offshore free cash flow; capital requirements; credit ratings; cost structure and cost improvements; reliability; integration and optimization; throughput capacity; safety culture and performance; increasing crude utilization and decreasing operating expenses; and our 2025 guidance.

Developing forward-looking information involves reliance on a number of assumptions and consideration of certain risks and uncertainties, some of which are specific to Cenovus and others that apply to the industry generally. The factors or assumptions on which the forward-looking information in this presentation are based on and include but are not limited to: the allocation of Free Funds Flow and the assumptions inherent in Cenovus’s 2025 guidance available on cenovus.com and other risks identified under “Risk Management and Risk Factors” and “Advisory” in Cenovus’s MD&A for the year ended December 31, 2024.

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Certain financial measures in this presentation do not have a standardized meaning prescribed by IFRS Accounting Standards and, therefore, are Specified Financial Measures. These Specified Financial Measures may not be comparable to similar measures presented by other issuers. See the Specified Financial Measures Advisory located in our Management’s Discussion and Analysis for the period ended December 31, 2024 and for the period ended March 31, 2025 (available on SEDAR+ at sedarplus.ca, on EDGAR at sec.gov and on Cenovus’s website at cenovus.com) for information incorporated by reference about these Specified Financial Measures.